

Qatar Insurance Company

Investor Presentation

June 2023





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OVERVIEW - QATAR AT A GLANCE

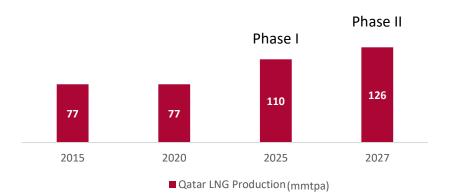


QATAR AT A GLANCE

- Qatar is a peninsula located in the Persian Gulf and is member of the Gulf Cooperation Council
- Qatar holds the world's largest non-associated gas field (North Field) and is the world's largest exporter of liquefied natural gas (LNG)
- Qatar is one of the highest rated sovereigns in the world (Aa3/AA-/AA--- Moody's/S&P/Fitch)

LNG PRODUCTION INCREASE

- In 2019, Qatar announced that it will increase its LNG production by 64% by 2027 maintaining its position as the world's largest exporter
- Qatar's current LNG export capacity is 106 Bcm and LNG exports are forecast to be 107 Bcm in 2022, with Asian importers holding contracts for 75 Bcm of supply, or 71% of 2022 exports, according to S&P Global Platts Analytics

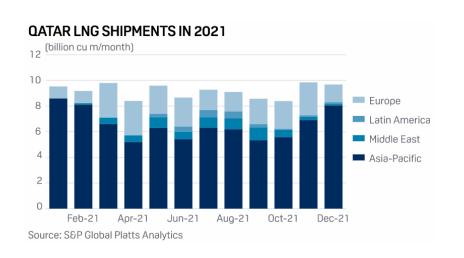


QATAR NATIONAL VISION 2030

- Qatar National Vision (QNV) 2030 aims to diversify the economy away from a government-led initiatives towards private sector engagement
- QNV 2030 aims to promote diversification and promote human, social, economic and environmental development

DISTRIBUTION OF LNG PRODUCTION

• Qatar is aiming to boost LNG supplies to Europe in 2022 by 3 million mt (4.05 Bcm) or 4 million mt, to 20-21 million mt, according to S&P Global Platts Analytics



OVERVIEW - QIC AT A GLANCE



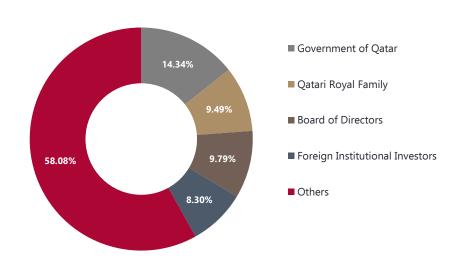
GROUP OVERVIEW

- QIC is the market leading insurance group in the MENA region in terms of total asset and gross written premiums
- The Group is a composite insurer, with a global underwriting footprint and a home base in the GCC
- Founded in 1964, QIC was the first domestic insurance company in Qatar
- QIC has been listed on the Qatar Stock Exchange since 1997
- QIC is rated A (Strong) by Standard & Poor's and A (Excellent) by A.M. Best

AWARDS

- Insurer of the year in Qatar MENA IR Awards 2023
- Most Trusted Insurance Company in Qatar World Business Outlook 2023
- Most Sustainable Insurance Company in Qatar World Business Outlook 2023
- The Global Banking & Finance Review Insurance Asia 2022
- Domestic General Insurer of the year Insurance Asia 2022
- Auto Insurance Initiative of the year Insurance Asia 2022
- Insurance Brand of the Year Middle East 2021
- Insurance Brand of the Year Qatar 2021
- Best Insurance Company Digital Transformation Qatar 2021
- Best Insurance Leadership GCC 2021

SHAREHOLDERS



KEY FINANCE HIGHLIGHTS

QAR million	H1 2023	H1 2022
Insurance Revenue	3,049	3,797
Insurance Service Result	552	32
Net Insurance Financial Result	(179)	(62)
Investment and other income	460	475
Net profit- continuing operations	704	332
Net Profit for the period	325	116

OVERVIEW - GLOBAL PRESENCE



Bermuda



- Antares Re US & NatCat
- Antares Re HQ

London



- Antares Group Holdings
- Antares Lloyd's 1274 Syndicate
- Antares Re branch
- QIC Europe branch

Zurich



Antares Re
Continental Europe
and global
operations

Malta



QIC Europe Ltd

Singapore



Antares Asia

Gibraltar



 West bay Insurance Plc and other nonlife carriers

Doha



- QIC Group's HQ and domestic operations
- Epicure Holdings LLC
- Anoud Technologies LLC

UAE



QIC direct insurance operations (UAE)

Muscat



Oman Qatar Insurance Company



Kuwait

Kuwait Qatar Insurance Company

Shanghai



Antares Lloyds China 1274 Syndicate

OVERVIEW - KEY FACTS AND FIGURES



Solid foundation



QIC steadily evolved from a domestic player to a regional leader on to global ambitions over 58 years

Strong financials



- Insurance Revenue: QAR 3 billion
- Total Assets: QAR 29.8 billion
- Total Equity: QAR 8.4 billion
- Market Capitalization: QAR 7.1 billion

Six pillar strategy



- Direct insurance
- Lloyd's insurance
- Reinsurance

- Asset Management
- Life and Medical
- IT Solutions

Stable sources of income



- Consistent underwriting performance over 58 years
- Outstanding investment contribution

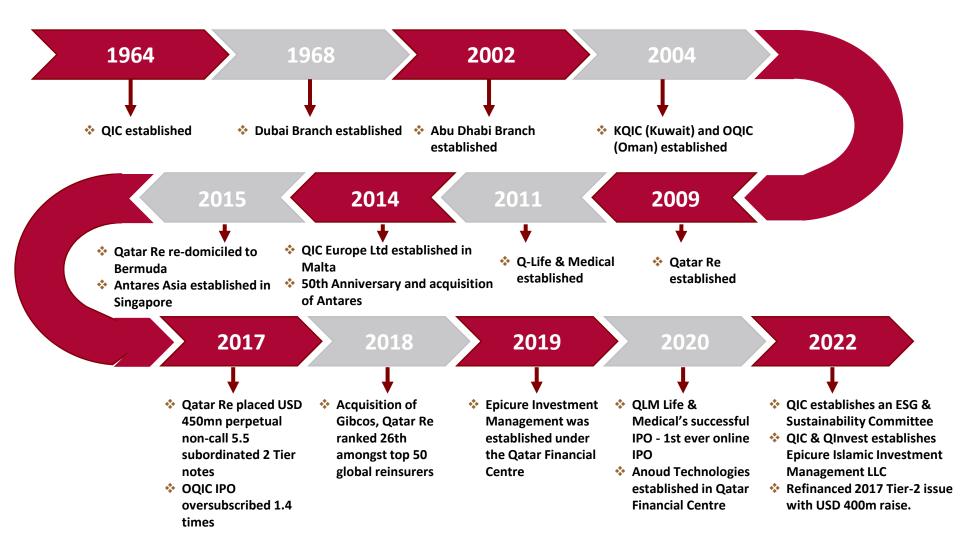
High risk maturity



Best in class Enterprise Risk Management practices

OVERVIEW - KEY MILESTONES





OVERVIEW - KEY CREDIT HIGHLIGHTS



Experienced Management Team

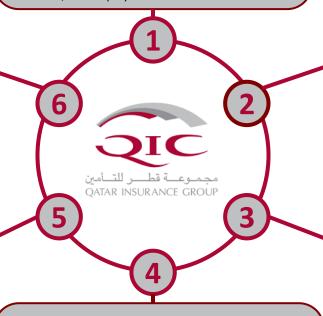
- The Senior Management has been with QIC since 1986
- Successful track record in organic growth and geographic expansion
- QIC's supportive shareholders have provided the Group with financial flexibility

Strong and consistent credit ratings

- S&P rating 'A -' / Strong
- AM Best Financial strength rating 'A -' (Excellent)

Dominant Domestic and Regional Market Position

- Strong and diverse competitive position, supporting its regional GCC operations and substantial reinsurance income stream globally
- Largest insurance group in MENA region by Total Assets, Total Equity and Gross Premium



Prudent Risk Management enhancing Capitalization and High Liquidity, with Supportive Domestic Shareholder Base

- Integrated ERM2 framework has allowed the Group to control its exposure to catastrophe risk
- QIC's solvency ratio was 171% in 2022, well above the 100% minimum capital requirement

Diversified by Business and Geography

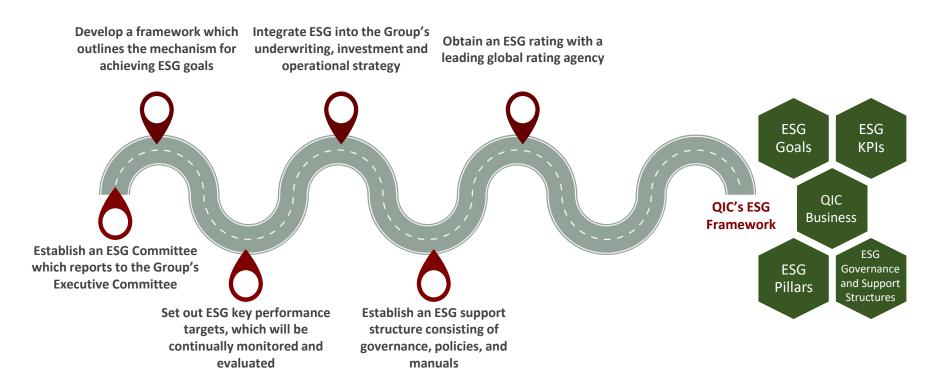
- 61% of gross written premiums from outside the GCC
- Individual lines of business include Motor, Health & Life, Energy, Marine & Aviation, Property, Liability, Agriculture and Credit & Surety

Strong Investment Performance and Digitalization

- QIC won "Best Digital Transformation in Insurance" Award in 2019, with platforms like Anoud+
- QIC was ranked "Top Investment House" for the fourth year in a row by the Asset magazine

OVERVIEW - PATH TO ESG INTEGRATION







QIC, under its ESG initiative, has pledged to support the State of Qatar's commitment to reduce the country's greenhouse emissions by 25% by 2030



QIC become the first insurer in the Middle East to sign the United Nations Environment Programme-Finance Initiative's Principles for Sustainable Insurance (UNEP-FI PSI)

OVERVIEW – COMMITMENT TO ESG INTEGRATION



QIC's Board of Directors agreed to commit the Company to support Qatar's endeavor to reduce the country's greenhouse gas emissions by 25 percent by 2030.

Under the leadership of Group CEO, Salem Al Mannai, QIC has developed an Environmental, Social and Governance (ESG) framework, which was also approved by the Board.

QIC has set out a long-term ESG strategy to support Qatar's ESG commitments and aims to adopt ESG policies into its underwriting and asset management philosophy.

An ESG & Sustainability Committee has also been set to ensure that group-wide efforts are focused and channeled to achieve the set goals. QIC's growth into a regional leadership position and its evolution in the past decade into a global insurance and reinsurance group is driven by its corporate governance culture of a responsible stakeholder. Its history of almost six decades is underpinned by its fair and equitable treatment of customers, its diverse set of employees and the integrity and transparency in the way it con-ducts its business.

QIC's foundation is built on exceptional customer experience and on the development of local talent. Its Qatar operations, outlays annually 2.5 percent of profits to CSR initiatives through the Social & Sport Contribution Fund; corroborating QIC's outreach program in the society. In line with QIC's commitment to reduce its carbon footprint, the company leads digital transformation initiatives which have allowed the transition towards a paperless operation. QIC is also taking forward this ESG initiative overseas by facilitating the digital transformation of other players in the insurance industry in the MENA region, in Europe and in the Americas through Anoud Technologies (Anoud Tech), a subsidiary of QIC Group and a leading inter-national insurance software solutions provider.

QIC is now defining a path to a sustainable future being at the forefront of the insurance industry in the MENA region. Inspired by Qatar's vision of adopting a balanced approach that considers the need for human and economic development while caring for our environment, QIC hopes that its approach will lead to sustainable and resilient business.



"QIC recognises that ESG is no longer an option and to ensure sustainable growth, we have agreed to incorporate this in our business strategy

Salem al-Mannai, Group CEO of QIC



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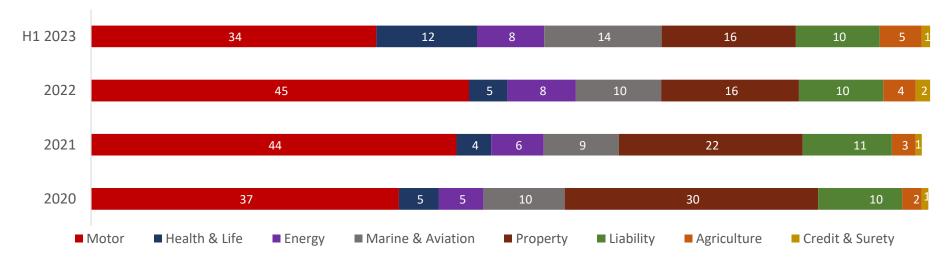
Appendix



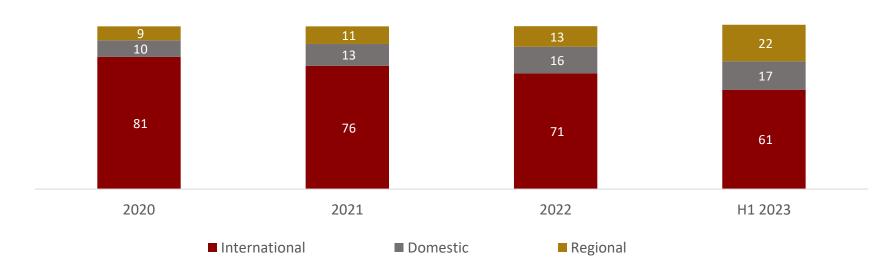
FINANCIAL INFORMATION - PERFORMANCE



Gross written Premium – Lines of Business split (%)



Gross written Premium – Geographical split (%)

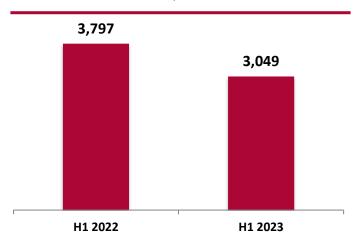


^{* 2020} results include the effect of discontinued operations.

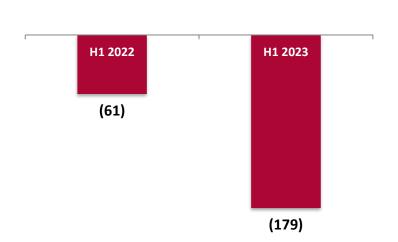
FINANCIAL INFORMATION - PERFORMANCE



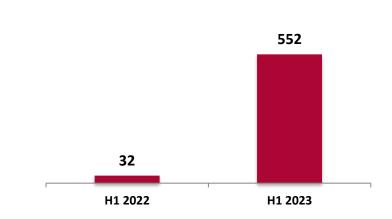
Insurance Revenue in QAR Millions



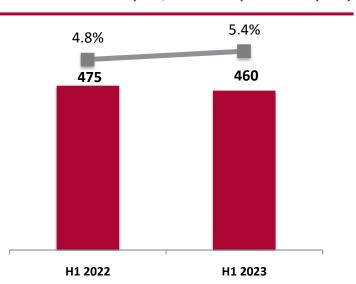
Net Insurance Financial Result in QAR Millions



Insurance Service Result in QAR Millions



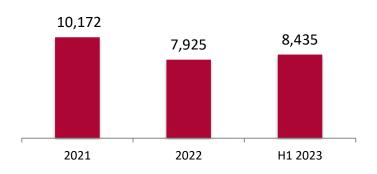
Investment Income (in QAR Millions) and Yield (in %)



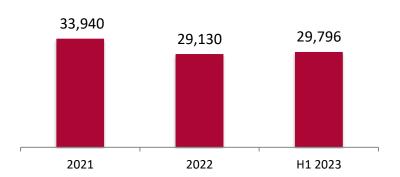
FINANCIAL INFORMATION - PERFORMANCE



Total Equity in QAR Millions



Total Assets in QAR Millions



Assets Ratios

%	2022	2021	2020	2019
Invested Assets to Total Assets	53	51	51	52
Invested Assets to Net Technical Reserves	117	140	137	133
Cash and Bank Deposits to Net Technical Reserves	44	61	52	55

FINANCIAL INFORMATION - KEY RATIOS

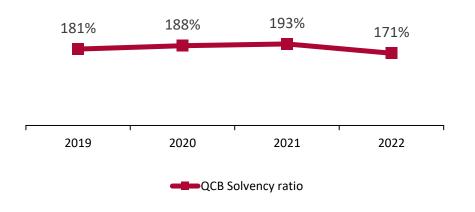


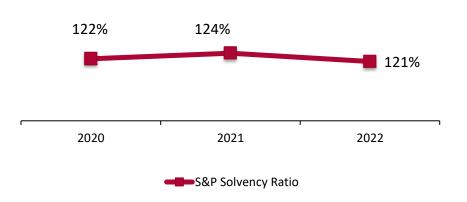
Solvency Ratio - QCB

As per QCB	2019	2020	2021	2022
Eligible Capital	9,283	9,806	10,083	7,602
Solvency Ratio	181%	188%	193%	171%

Solvency Ratio - S&P

As per S&P	2020	2021	2022
Solvency Ratio	122%	124%	121%





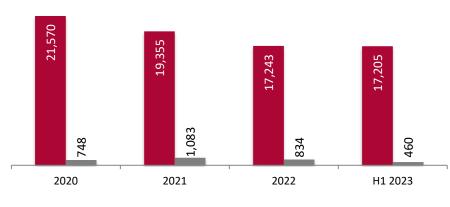
FINANCIAL INFORMATION - STRONG INVESTMENT PORTFOLIO





in QAR million

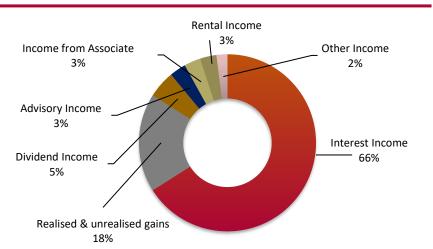
Investment portfolio composition

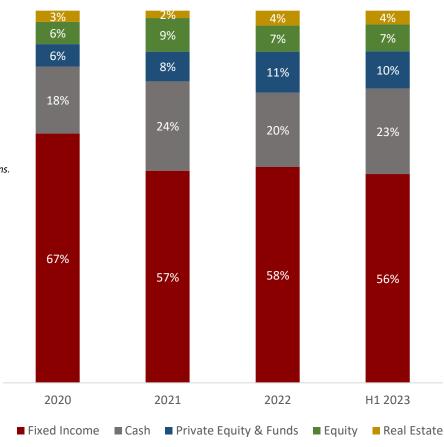




^{*}Investment income for 2020 excludes the impact of one-off sale of investment properties, along with sale of subsidiary in 2020. 2021, 2022 & H1 2023 results exclude the effect of discontinued operations.

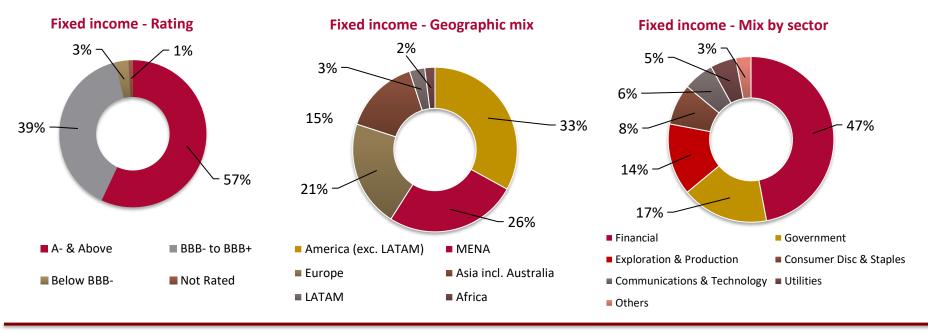
Investment and other income composition





FINANCIAL INFORMATION - SECTOR BALANCE AND SECURITY OF INVESTMENTS





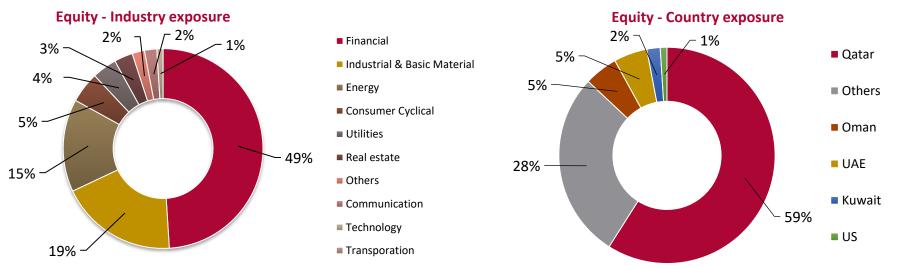




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BUSINESS INFORMATION - BALANCE SHEET STRENGTH UNDERPINNED BY STRONG ACCESS TO CAPITAL



Balance Sheet Strength

Equity and Debt Capital Market Track Record

Equity and Dest capital Market Track Record			
2022 Tier-2 Issue	Refinanced 2017 Tier-2 issue with USD 400m raise		
2020 Tier-2 Issue (Private Placement)	Total equity increased by USD 300m		
2017 Tier-2 Issue	Total equity increased by USD 450m		
2016 Rights Issue	Shareholders' equity increased by c. USD 521m		
2013 Rights Issue	Shareholders' equity increased by c. US\$265m		
2011 Special Reserve	Creation of the Group's catastrophe special reserve		
2005 Rights Issue	Shareholders' equity increased by USD 171m		

- QIC's balance sheet strength is supported by risk-adjusted capitalization at the strongest level, with proven ability to raise capital from both equity and debt capital markets and a strong domestic shareholder base that has remained committed to OIC since 1964
- C. 24% of the shareholders comprise of the Government of Qatar and the Qatari Royal Family, evidencing the importance of QIC Group in the wider Qatar story
- The group issued USD 400 million of subordinated debt in 2022 via QIC (Cayman) Limited
- USD 957 million have been injected by shareholders since 2005, via Rights Issue

BUSINESS INFORMATION - BROAD SPECTRUM OF CAPABILITIES





WELL DIVERSIFIED MULTI-PILLAR BUSINESS SET-UP



Direct

Insurance

Personal lines

- Motor
- Home
- Travel
- * PAB

Commercial lines

- Energy
- Marine & Aviation
- Medical
- Motor
- Property & Commercial



Antares Lloyd's Insurance

- Aviation
- Financial Institutions
- Marine
- Political and Financial Risk
- Professional indemnity
- Property Excess of Loss
- Terrorism



QIC - MENA Life & Medical

- Group Life
- Credit Life
- Mortgage Life
- Group Medical



Antares Re Reinsurance

- Agriculture
- Credit & Surety
- Energy
- Engineering
- Facultative
- Marine & Aviation
- Motor
- Property
- Structured **Finance**



Epicure IM Asset Management

- Investment management for QIC Group as well as Third
 - Fixed Income
 - Equities

Party clients:

- Private Equity
- Real Estate

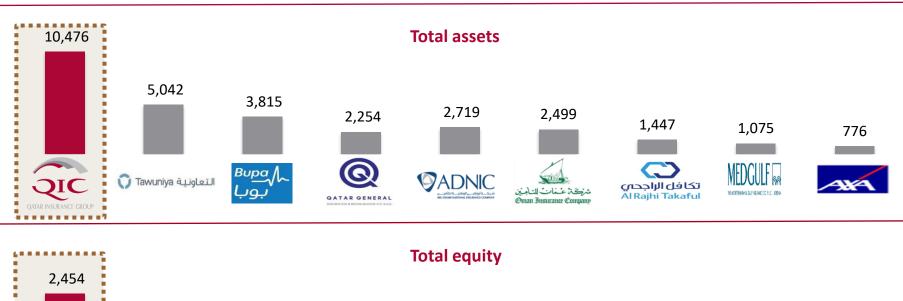
- Anoud **Technologies**
- End-to-End solution
 - Analytics / Swiss Re Solutions®
 - Customer Relationship Management
 - Finance & Controls
 - Corporate/ Personal/ Medical/Life Insurance

16 Source: QIC, QAR per USD = 3.64

BUSINESS INFORMATION - DOMINANT POSITION IN THE MENA REGION

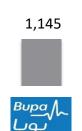


Regional comparison (FY 2022) ¹ in USD million



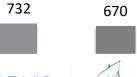


























BUSINESS INFORMATION - SIGNIFICANT POTENTIAL FOR GLOBAL AND REGIONAL GROWTH





Antares

QIC Domestic and regional

- Dominant market share in Oatar and ahead of its peers in MENA
- Significant growth potential in rapidly growing MENA insurance markets





- Amongst top 50 global reinsurers
- Diversified global insurance and reinsurance
- Shift to low volatility business model



USD 184 billion



Antares

- Established as independent Managing Agent at Lloyd's, the world's global insurance and reinsurance market of choice
- Synergies with QIC have potential to enhance growth



USD 0.6 billion USD 40 billion

QIC Group

- Aspires to become a Top 50 international composite insurance group
- Well diversified by geography, lines of business and sectors



Ranks 53 worldwide out of 255 companies

* GWP Numbers are as at FY 2021

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A.M. Best

BUSINESS INFORMATION - STABLE AND RESILIENT CREDIT RATING STRENGTH



Rating: 'A -' Outlook - Stable

S&P Global

"QIC benefits from a diverse competitive position supported by its leading domestic standing, regional Gulf Cooperation Council (GCC) operations, and a substantial (re)insurance income stream from the international market, which generates about three-quarters of the group's GWP"

"We expect the group to continue to grow its more profitable business in Qatar and other MENA territories while stabilizing and in some cases shrinking its international businesses, including Qatar Re, QIC Europe, Antares (QIC's Lloyd's business), and its U.K. motor subsidiaries. We view this positively because QIC has built a strong franchise in MENA that routinely delivers profitable growth"

Rating: 'A -' Outlook - Stable



"The ratings reflect QIC's balance sheet strength, which AM Best categorizes as very strong, as well as its strong operating performance, neutral business profile and appropriate enterprise risk management (ERM)."

"The balance sheet strength of Qatar Insurance Company Q.S.P.C. (QIC) is underpinned by risk-adjusted capitalization at the strongest level, as measured by Best's Capital Adequacy Ratio (BCAR), supported by good financial flexibility, a conservative investment portfolio by asset class and low reinsurance dependence"



APPENDIX



INCOME STATEMENT, H1 2023



Particulars (all figures in QAR '000)	H1 2022	H1 2023
Insurance Revenue	3,796,513	3,049,483
Insurance Service Result	32,219	551,868
Net Insurance Financial Result	(61,807)	(179,067)
Investment and Other Income	474,751	460,425
G&A Expenses	(116,017)	(152,046)
Profit after Tax from Continuing Operations	329,146	681,180
Profit/ (loss) from Discontinued Operations	(213,156)	(355,729)
Net Income	115,990	325,451
Attributable to:		
Net Income – Owners of Parent	96,815	324,528
Net Income – Non Controlling Interests	19,175	923

BALANCE SHEET, Jan 2022 – Jun 2023



Balance Sheet (QAR '000)	Jan 2022	Dec 2022	June 2023
ASSETS			
Cash and cash equivalents	9,598,720	6,473,253	5,535,727
Reinsurance contract assets	5,648,417	1,850,837	1,912,931
Other receivables	1,036,685	668,306	845,028
Investments	16,508,977	13,196,155	13,095,201
Investment properties	463,927	636,211	683,810
Property and equipment	126,143	107,162	110,043
Goodwill and intangible assets	557,597	444,931	444,931
Asset held for sale	-	5,753,124	7,168,552
TOTAL ASSETS	33,940,466	29,129,979	29,796,223
Liabilities			
Short term borrowings	4,422,439	3,054,144	2,109,722
Insurance contract liabilities	18,278,399	12,156,182	11,564,876
Other payables	896,751	351,366	918,768
Loans	171,262	124,752	140,514
Liabilities directly associated with assets held for sale	-	5,518,636	6,627,110
Total liabilities	23,768,851	21,205,080	21,360,990
Equity			
Share capital	3,266,101	3,266,101	3,266,101
Reserves & surplus	4,119,981	2,075,302	2,538,557
Reverses of disposal group held for sale	-	(36,858)	(31,554)
Non controlling interests	88,292	99,439	141,214
Subordinated perpetual debt	2,697,241	2,520,915	2,520,915
Total equity	10,171,615	7,924,899	8,435,233
TOTAL LIABILITIES & EQUITY	33,940,466	29,129,979	29,796,223

EPICURE INVESTMENT MANAGEMENT

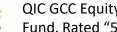


Assets Under Management (31 Dec 2022) – USD7.5 Bn

QIC Group Assets USD 5.8 Bn **Equities** Fixed Cash and **Alternatives Deposits** Income **USD 348** USD 531 Mn USD 2 Bn Mn USD 2.9 Bn

External Assets Under Management USD1.7 Bn Real Estate & **Equities** Sukuks **Bonds Leasing Fund** USD 739 Mn USD 377 Mn USD 249 Mn USD 291 Mn

Awards and Recognition



QIC GCC Equity Fund - Top Rated GCC Equity Fund. Rated "5 star" by Morningstar.



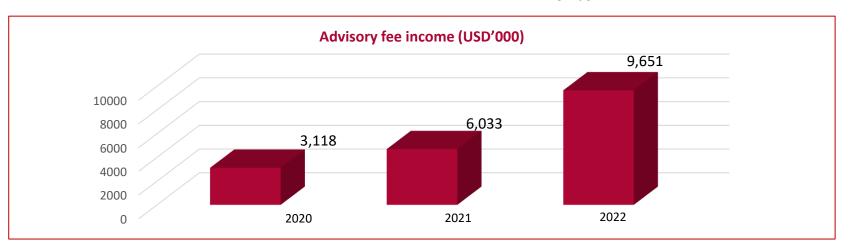
Gulf Investment Fund - Only UK Listed GCC Equity Fund. Track record of over 14 years.



Top Investment House from Middle East Investing in Asian G3 Bonds for 3 consecutive years (Source: The Asset)



Antares - Top Performing Investment Portfolio as a Lloyds of London Syndicate member.



ANOUD TECHNOLOGIES



ANOUD TECHNOLOGIES AT A GLANCE

- Established in March 2020
- 100% owned by QIC, an 'A'-rated global (re)insurance Group
- Registered in Qatar Financial Center
- Operations include InsurTech products and services

KEY FIGURES

3.9b

FY 2021 Total Premiums Serviced (US\$)

18

FY 2021 # of Clients

> 100%

FY 2021 growth in Revenues

0.4b

FY 2021 Medical Insurance Premiums Serviced (US\$)

Americas, Europe MENA

FY 2021 Global Footprint

90%+

FY 2021 employee retention rate in Qatar

LEADING INSURTECH COMPANY WITH A BEST-IN-CLASS CORE INSURANCE SYSTEM

- Anoud Tech was the 1st InsurTech company to be established in Qatar
- Established in the QFC in April 2020 to support Qatar National Vision 2030. The Anoud Tech team, has however been in place at QIC for over 12 years
 - Founded by QIC, the #1 insurer group in the MENA region
 - QIC is committed in the long-term to Anoud Tech
 - Developed Anoud*, a world-class insurance technology solutions platform

 Anoud+ address the full range of needs of insurer companies' medical, life and non-life classes of business
 - Anoud* is a tried-and-tested solution

 Anoud* is implemented at QIC Group subsidiaries in GCC and Europe, QLM, and at several 3rd party insurance companies
 - Anoud+ is deployed throughout the GCC region

connecting stakeholders across insurance industry

- Anoud+ has been implemented in a number of insurance companies in Qatar,
 UAE and Oman over the past 7 years
 - Anoud⁺ was recently selected by 3 international insurers
- Anoud+ is being implemented at a leading European insurer, a large Caribbean insurer and a major insurer in Oman
- Anoud Tech and Anoud⁺ are endorsed by Swiss Re, the world's #2 ranked reinsurance company
 - Anoud Tech and Swiss Re are jointly facilitating the digital transformation of the insurance industry
- Headquartered in Qatar with a development Centre of Excellence in India

 Anoud Tech has a rapidly growing headcount, which currently stands at 180 full-time employees (Qatar = 33; India = 147)
- Anoud Tech implemented ACORD Date Exchange Platform and translator (ADEPT)

 ADEPT a global platform for real-time data exchange, translation and transformation.



THANK YOU

